

Obligatory Thomas Jefferson or Rotunda photo ...



2020-2030 GOALS

Serving our Community & the Environment

(approved by the Board of Visitors, December 2019)

1. Be carbon neutral by 2030 and fossil fuel-free by 2050

2. Achieve the “30 by 30” goals by 2030 (relative to 2010 levels)

- Reduce water use and reactive nitrogen losses by 30%
- Reduce our waste footprint to 30%
- Increase sustainable food purchases to 30% by 2030

3. Partner with our community to accelerate collaborative initiatives to advance sustainable, equitable, and healthy places for all

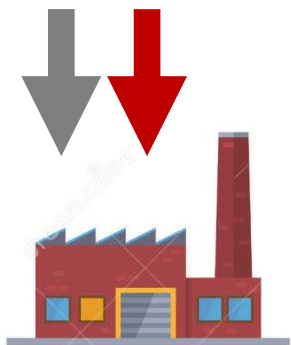
4. Enhance sustainability-focused research and curriculum



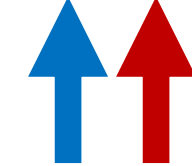
Review of Carbon

- Scope 1 (fossil fuels)
 - Emissions produced on Grounds
 - Typically, combustion for heating or transportation
 - Offsets
- Scope 2 (power)
 - Emissions produced off Grounds based on consumption on Grounds
 - RECs
- Scope 3 (transportation)
 - Upstream emissions or embodied carbon
 - Offsets

Fuel / Power

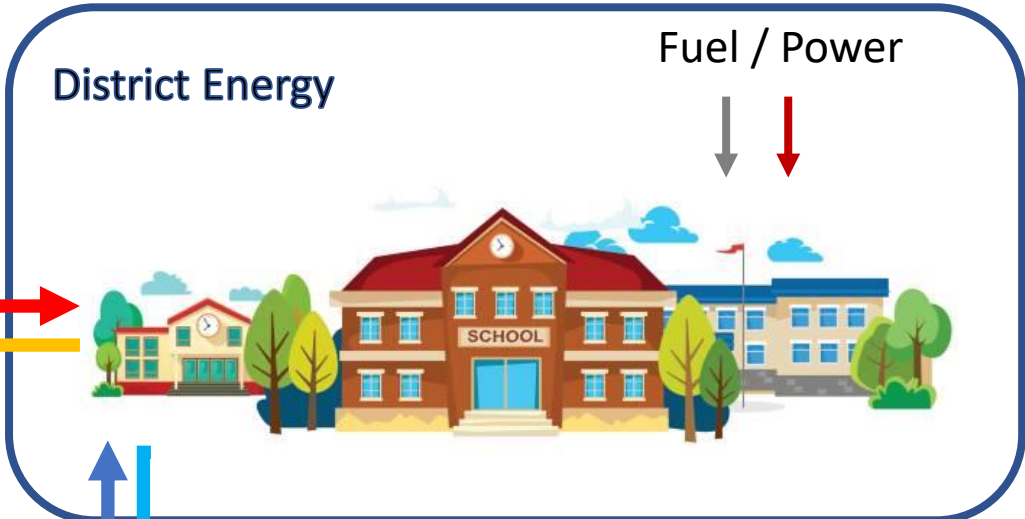


Water / Power



Energy and Utilities

District Energy

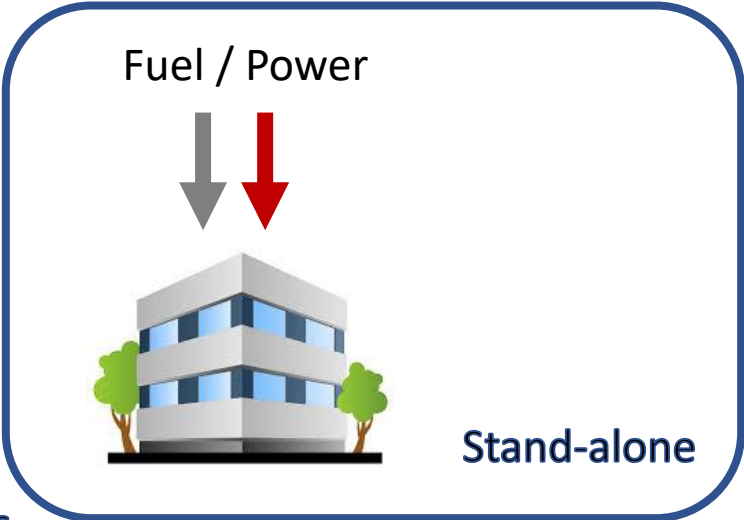


Fuel / Power

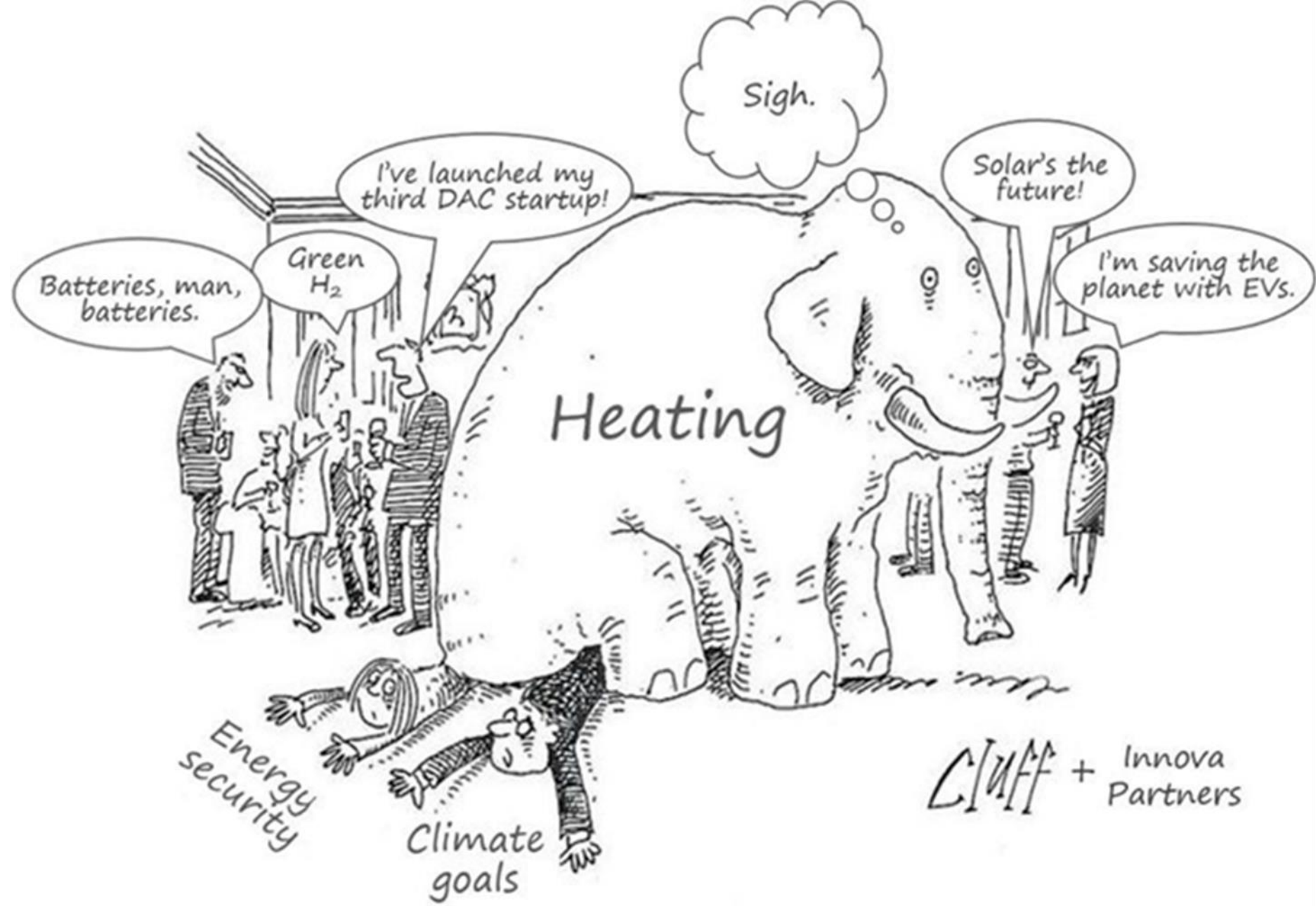


Schools and Units

Fuel / Power



Stand-alone

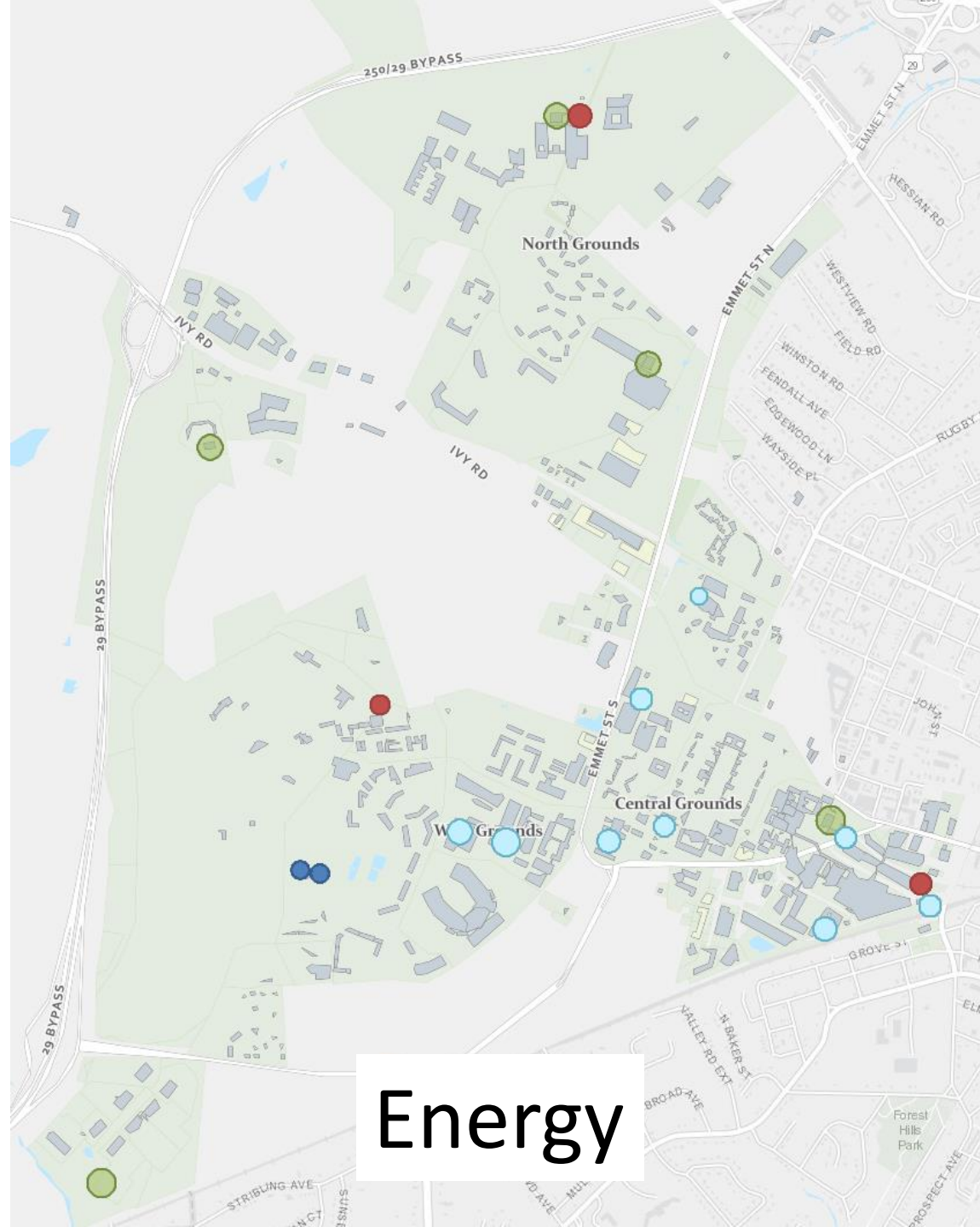


CIFF + Innova Partners

"HAVE YOU NOTICED IT, TOO?"

- CUPs (5)
 - NGMP
 - IM CUP
 - Massie Plant
 - Main Heat Plant
 - Fontaine CEP
- 1,153,607 MMBTU

- Substations (3)
 - Cavalier
 - Alderman
 - North Grounds
- 1,036,653 MMBTU
- 303,825,600 kWh



Energy

- Chiller Plants (9)
 - East
 - South
 - North
 - Bryan Hall
 - Clark
 - Newcomb
 - Chemistry
 - AFC
 - Carrs Hill
- 976,268 MMBTU
- 6 hydraulic loops
- Domestic Water (1MM gpd use)
 - 2 x 1.5MM gallon DW tanks
 - Alderman Pump Station

Utilities

- Steam
- Hot Water
- Chilled Water
- Domestic Water
- Sanitary
- Storm
- Power

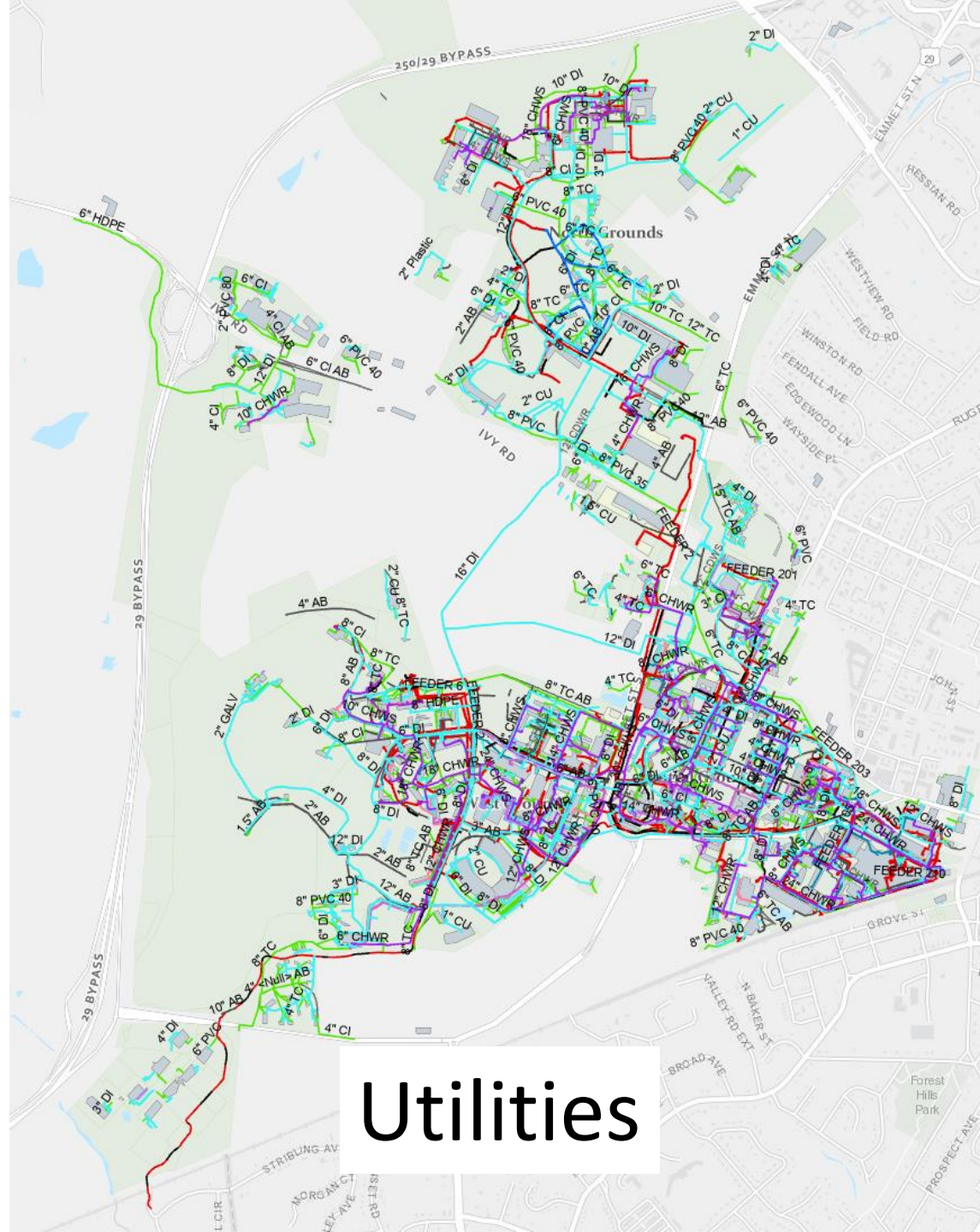
58

140

43

Miles of utility

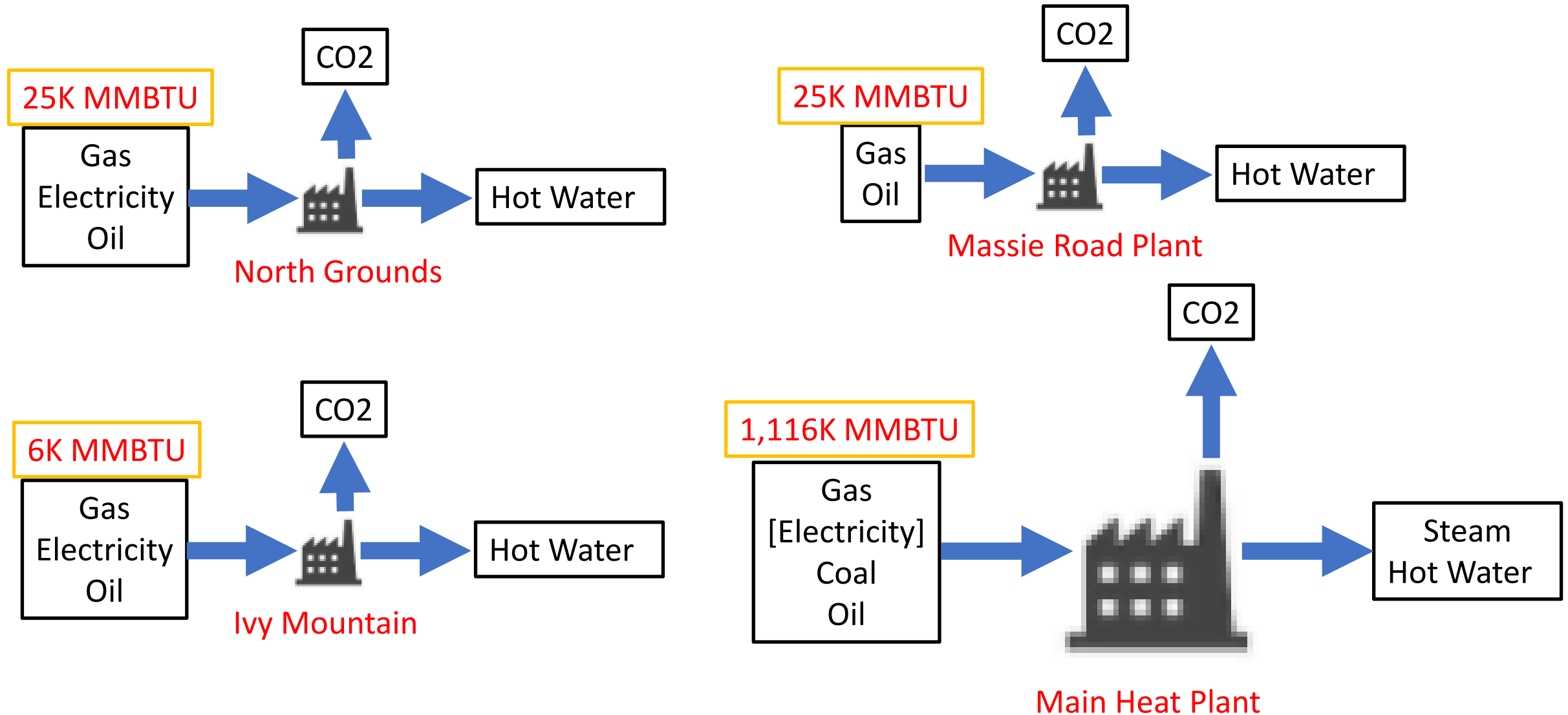
247 miles total

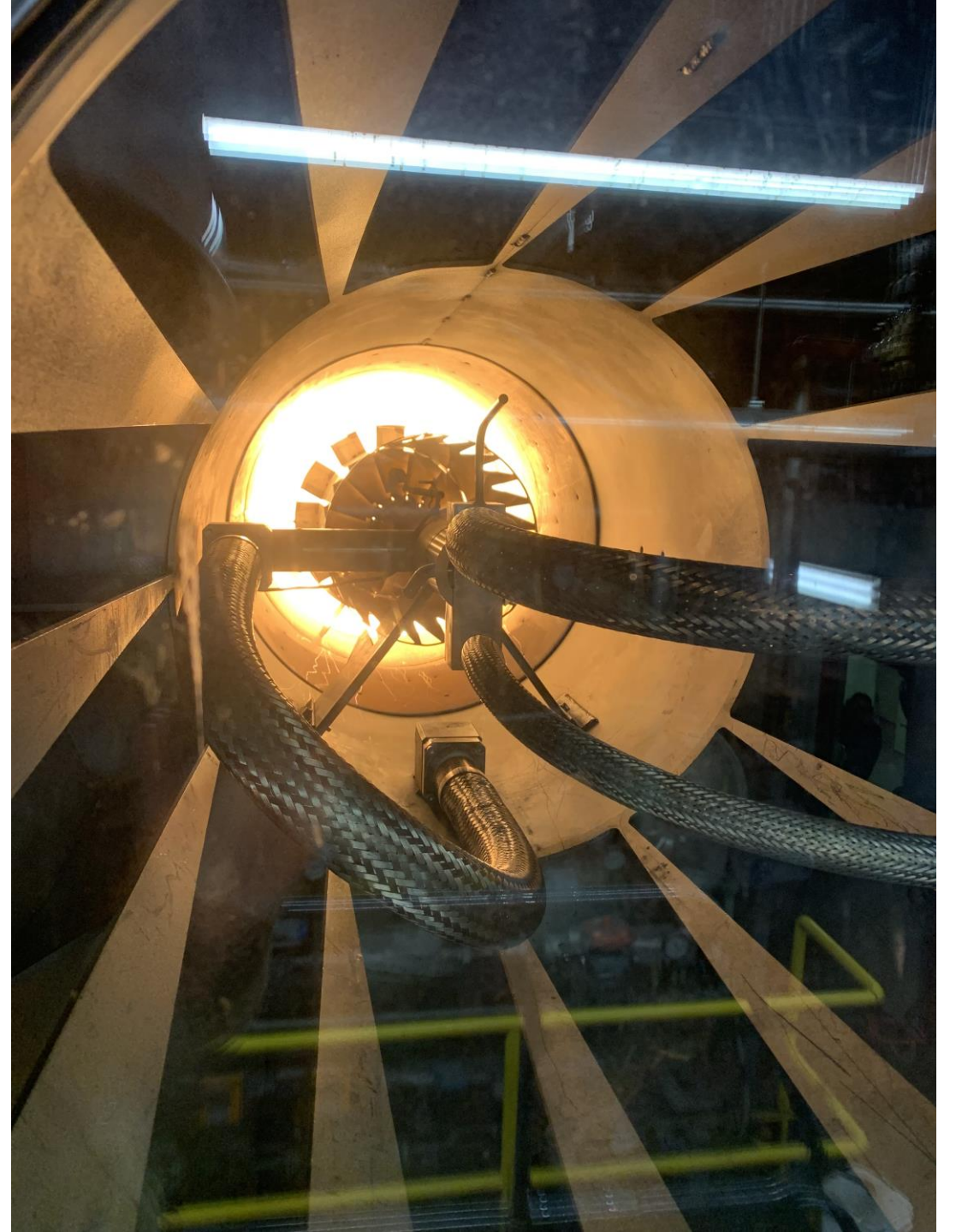


Utility Structures

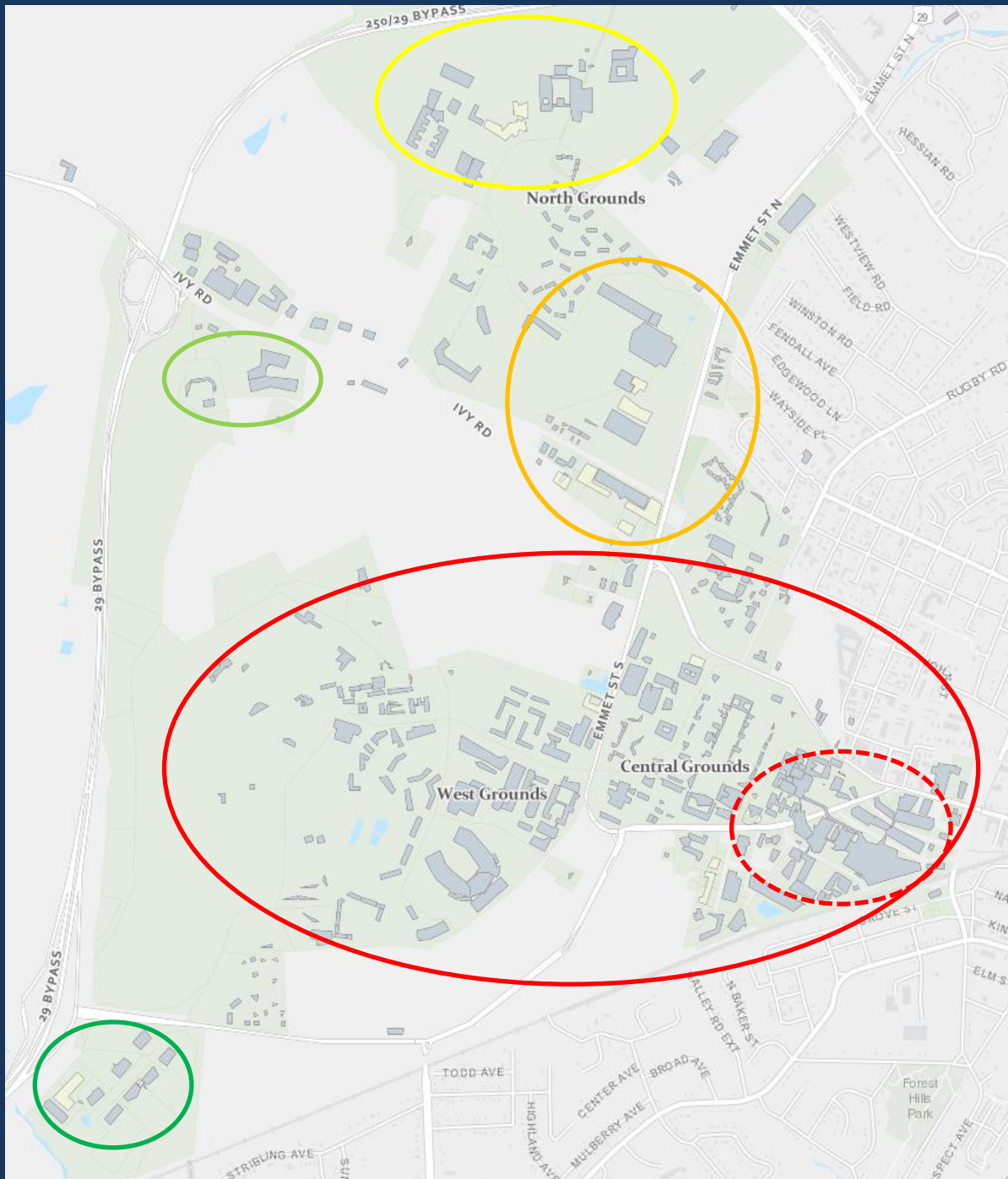
- Tunnels (6.3 miles)
- Box conduit
- Vaults (2,556)
- Duct Banks

How we make heat today ... 1,172K MMBTUs





Ivy Mountain
140F hot water



North Grounds
140-180F hot water

Massie Road
190F hot water
140F hot water

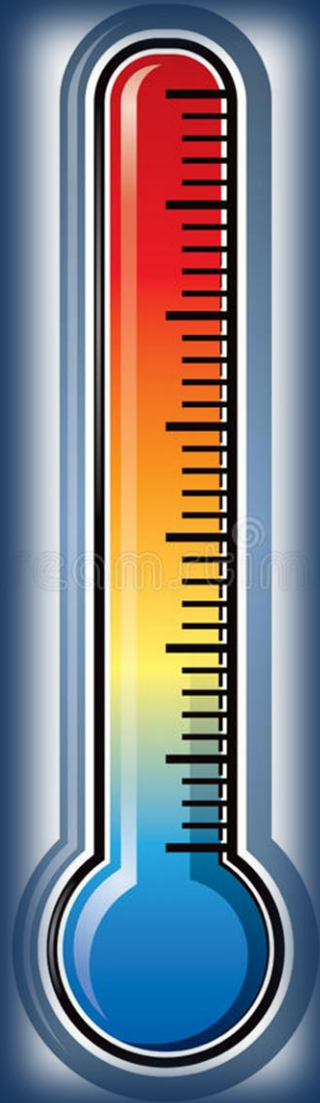
Main Heat Plant
380F steam
170F hot water

Fontaine
125F hot water

Heat Recovery Chillers and Heating Water Temperature

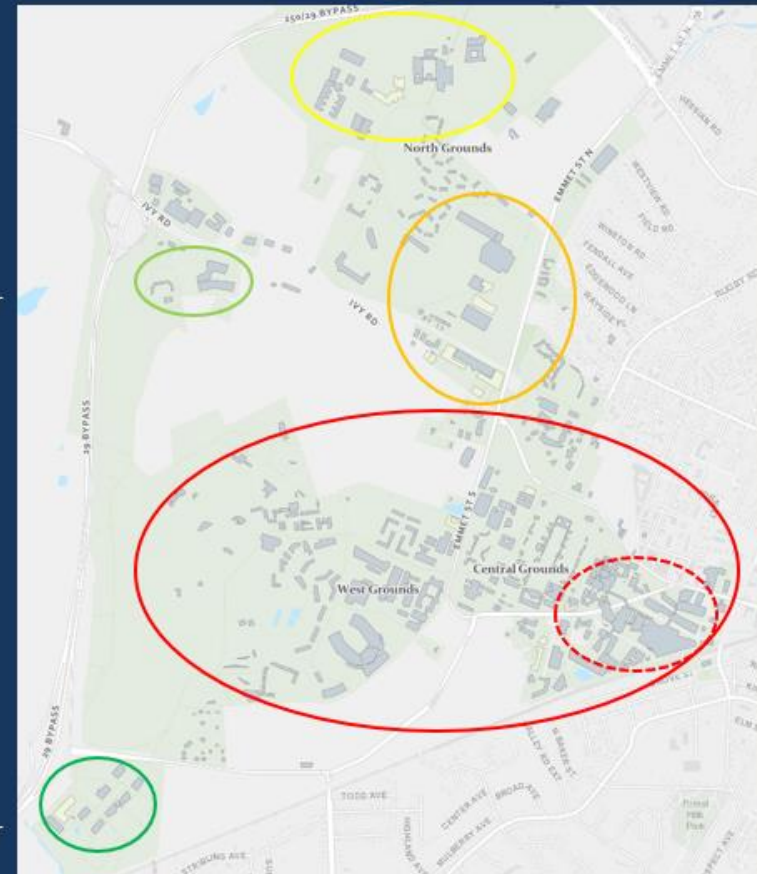
- Steam ... none

- 170F ... one
- 140F ... several
- 125F ... many



Ivy Mountain
• 140F hot water

Fontaine
• 125F hot water



North Grounds
• 140-180F hot water

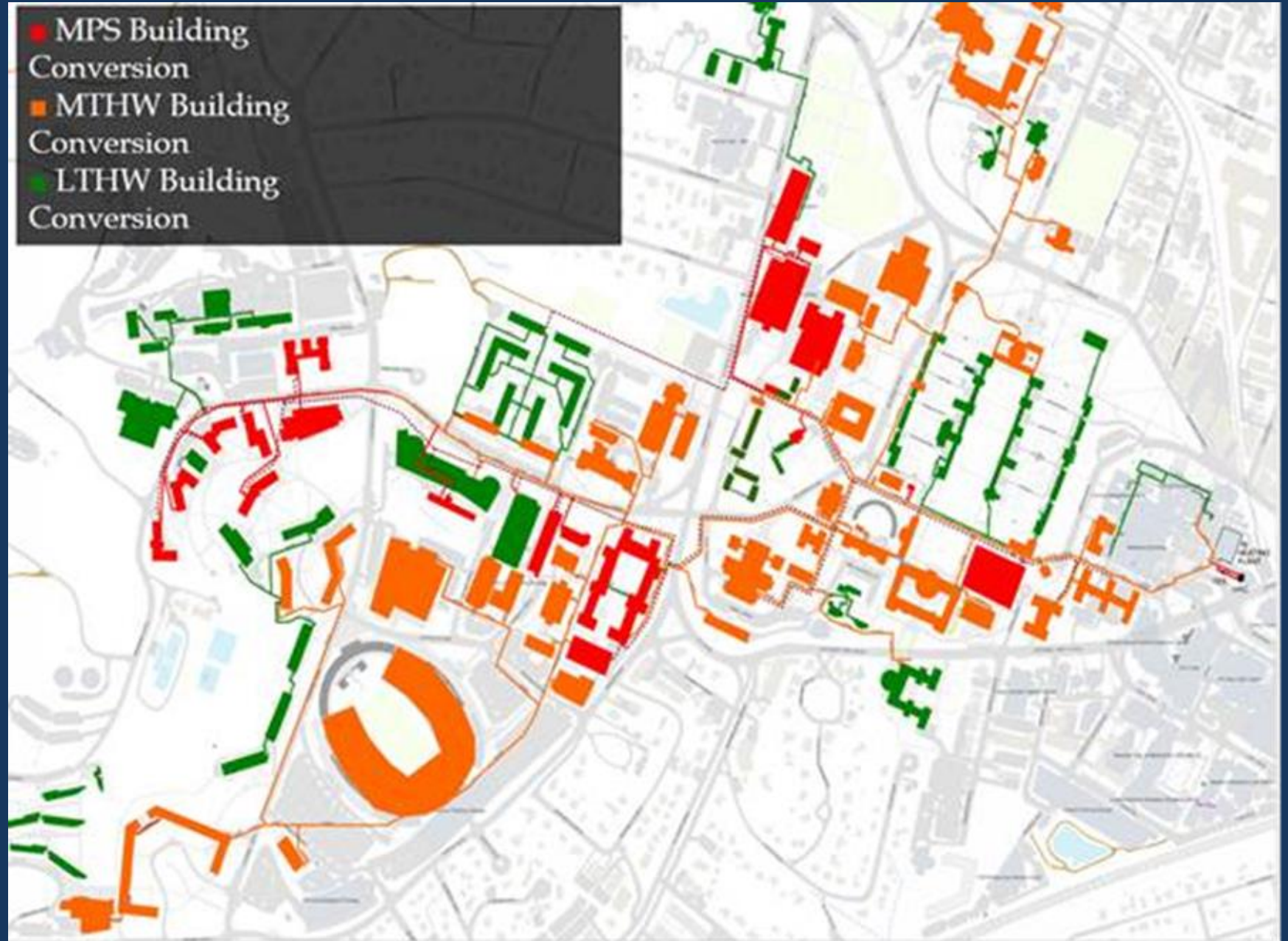
Massie Road
• 190F hot water
• 140F hot water

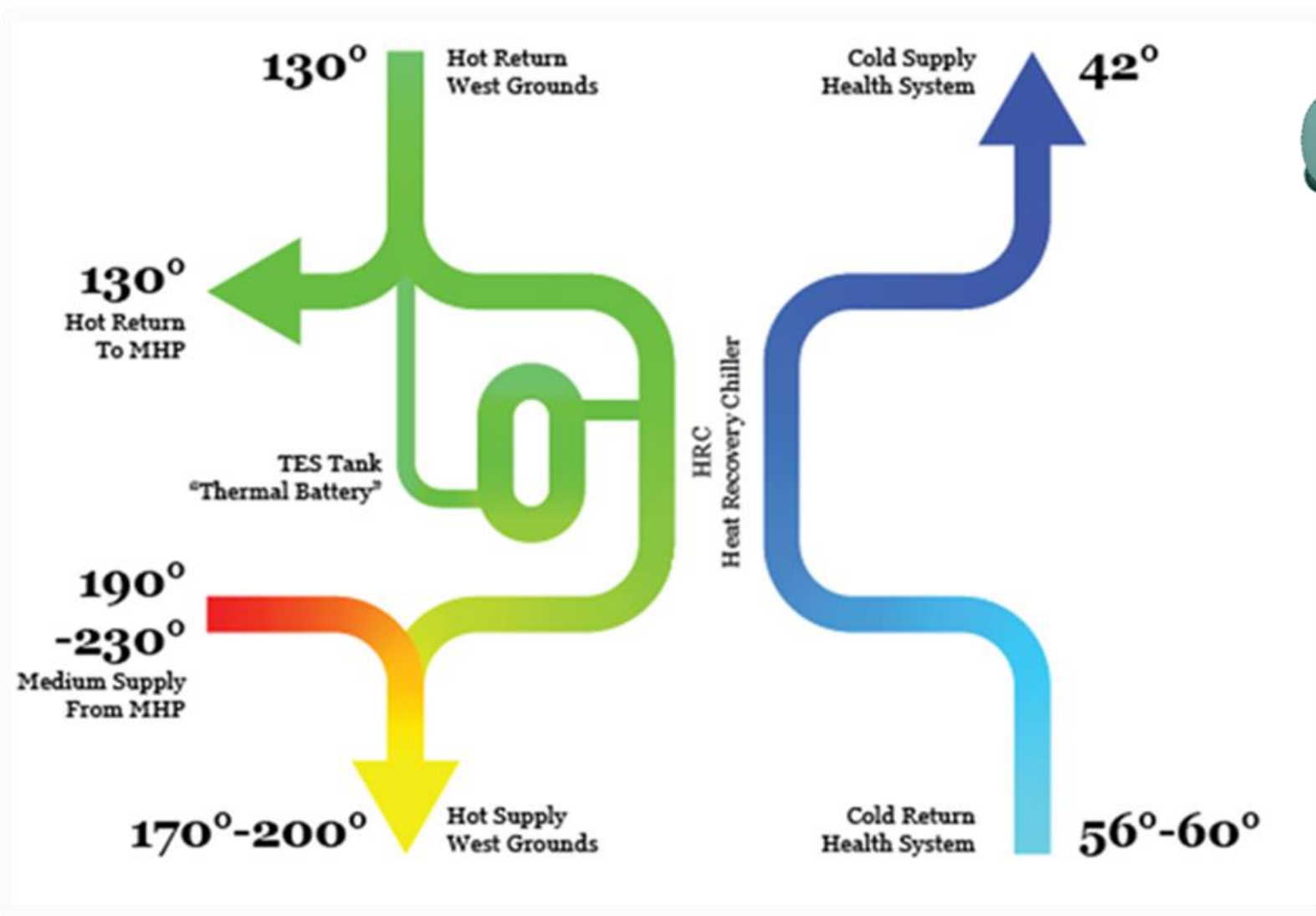
Main Heat Plant
• 380F steam
• 170F hot water

Current Steam and MTHW

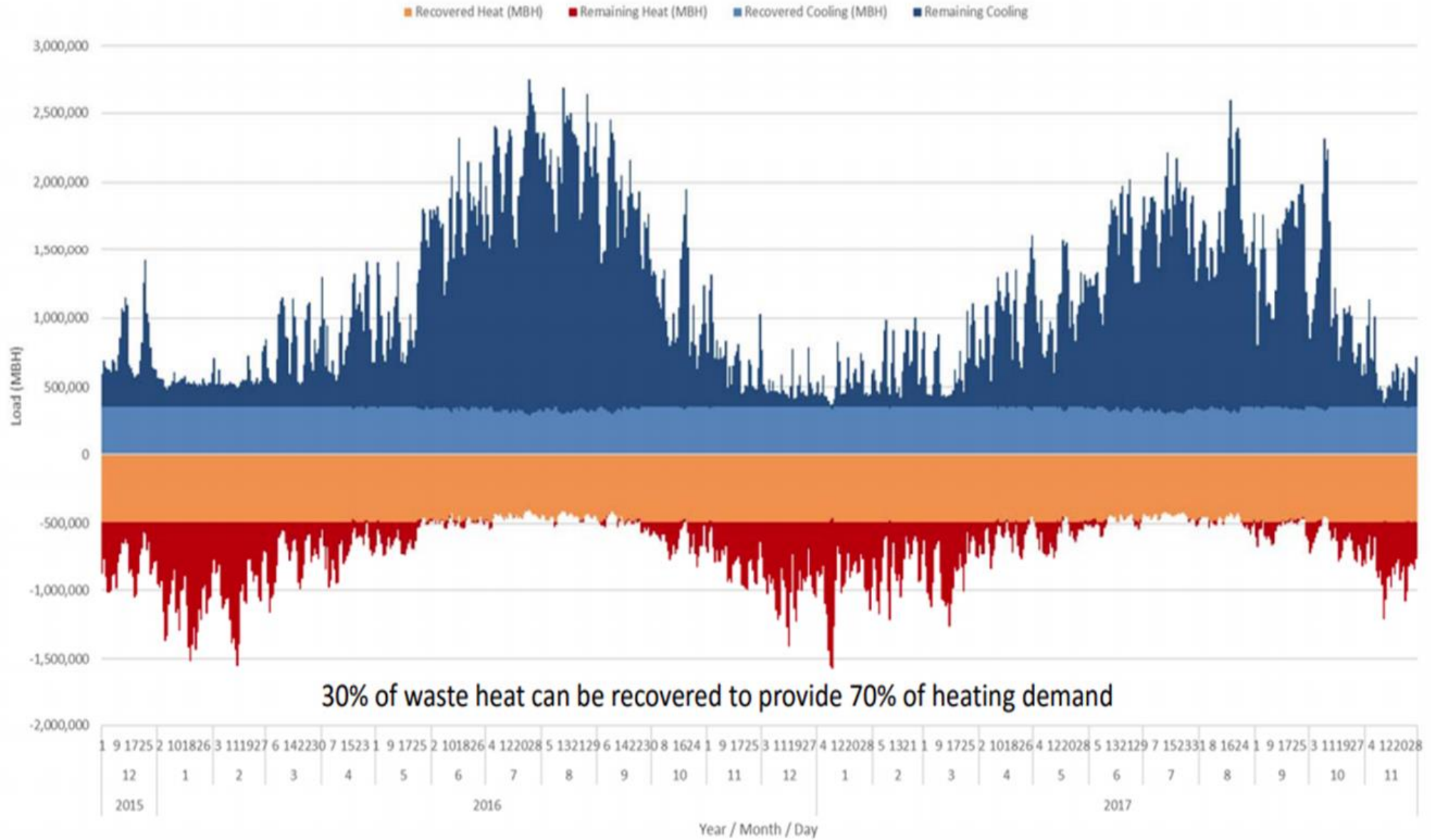


Future Steam and HHW



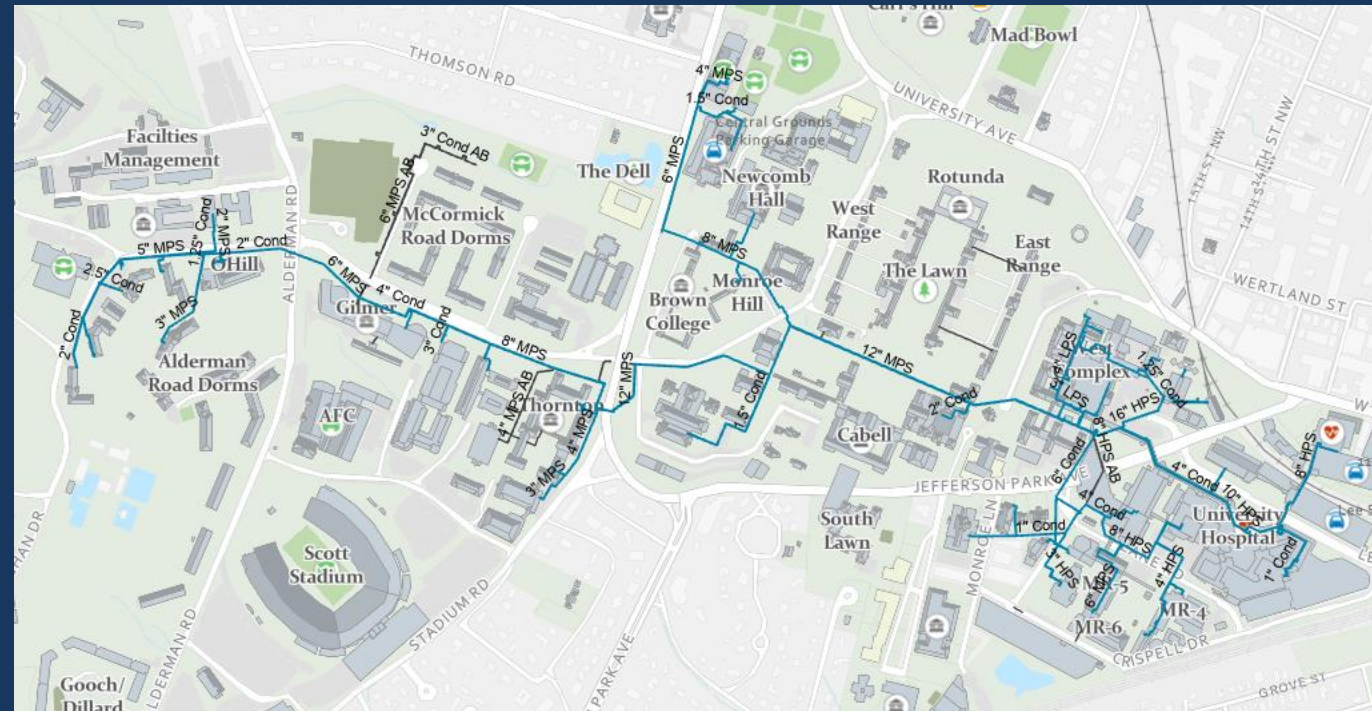


Daily Total Heat Recovery Potential with Hourly TES (Dec. 2015 through Nov. 2017 Data)



Realities of Steam Production

- Production
 - Combustion with Fossil Fuel
 - Lowest operating cost
 - No capital cost (moderate with coal conversion)
 - Low fuel risk
 - Combustion with Renewable
 - High operating cost
 - Significant capital cost
 - Moderate fuel risk
 - Electrode boiler
 - Highest operating cost
 - Extensive capital cost
 - Low fuel risk (must address firm fuel)
 - Fission
 - Currently in demonstration
 - TBD on operating cost/capital
- Geo-exchange cannot produce steam



- Use
 - Heating buildings
 - Surgical sterilization
 - Medical waste sterilization
 - Autoclaves
 - Humidification
 - Domestic water production

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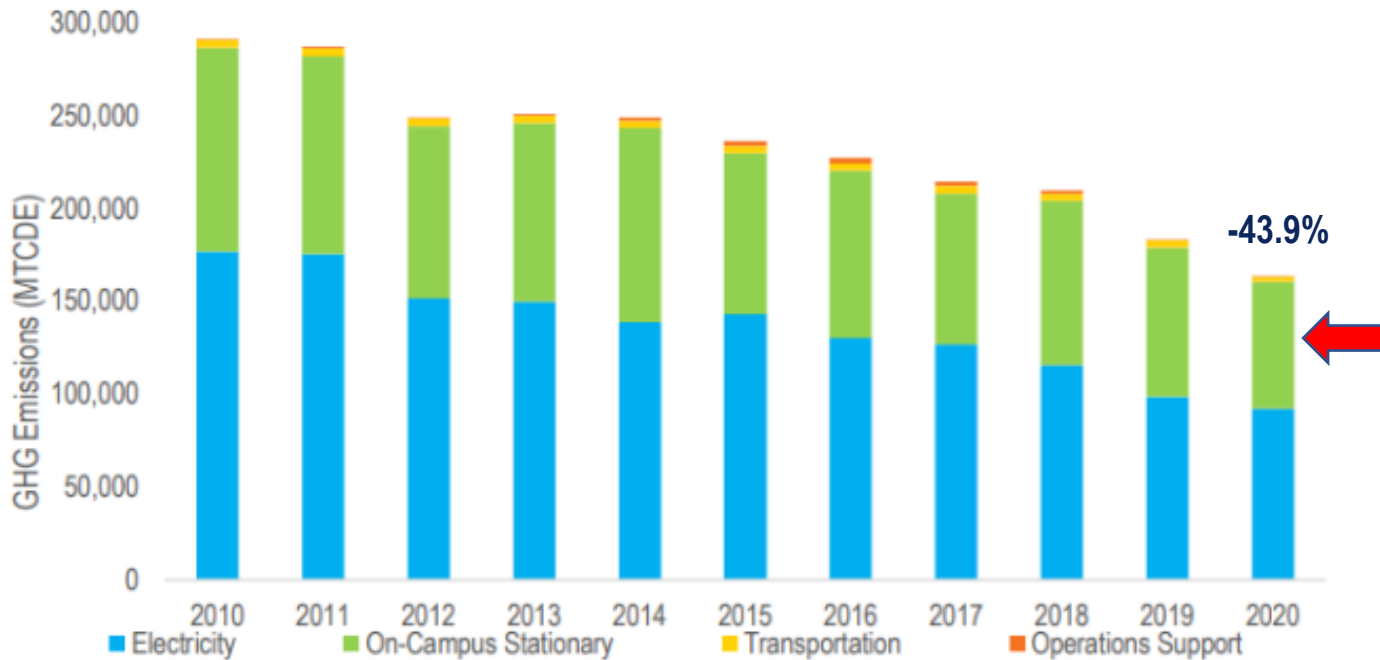


Climate Action Plan Strategies

Low Energy Buildings	Building Efficiency
Smart Labs Program	
Energy Efficiency Retrofits	
Smart Clinics Program	
Building Electrification	
Off-site Renewable Energy	Energy Supply: Strategic Thermal Energy Study
Thermal Energy Strategies: Heating Electrification Hot Water & Steam Optimization Chilled Water Optimization	
On-site Renewable Energy	
Electric Buses	
Electric Vehicles	Fleet
Fleet Optimization	
Combined Operations Strategies	
Virginia Clean Economy Act	Operations (e.g., fertilizer, refrigerants, behavior, training) Greener electric grid (100% carbon-free electricity by 2045)

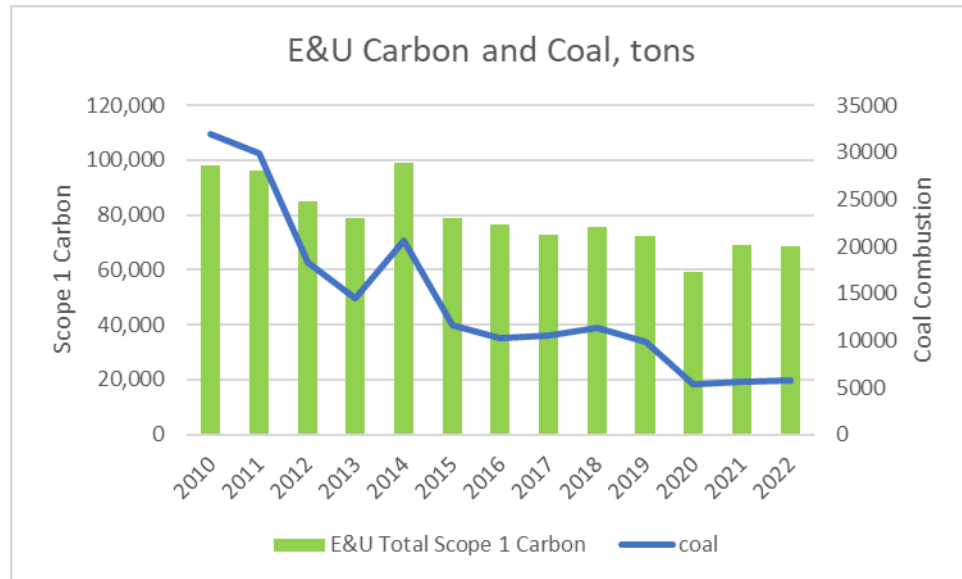
UVA's Carbon Footprint: Neutrality by 2030 - Progress

UVA 2020 Carbon Footprint



- Goal: Reduce emissions to 0 by 2030.
- In CY2010, the baseline year, UVA's footprint was 291,123 MTCDE.
- As of CY2020, UVA decreased its footprint to 163,327 MTCDE (a 43.9% reduction).
- Since 2010, UVA's population has increased 20.1% and square footage has increased 20.6%. Despite this, UVA has reduced its emissions per person and per square foot.

E&U Scope 1 Carbon Footprint Progress



- Primary driver
 - minimizing coal use
- Creates issues
 - Procurement
 - Operations
- Other drivers
 - Plant equipment renewal
 - Burner replacement
 - Replace fossil fuel with electricity
 - The weather

Scope of Strategic Thermal Energy Study (STES)

UVA Charlottesville

Primary focus is **Scope 1** emissions (combustion of FF on Grounds)

- Steam and hot water for heating and process loads

- 70K tons of Carbon, E&U

- 8K tons of Carbon, balance of UVA

Electrification required including **Scope 2** emissions (electricity consumed on Grounds)

- Chilled water for cooling and building load (lights, plug, HVAC)

- 23K tons of Carbon, E&U

- 76K tons of Carbon, balance of UVA

Project growth and emission for buildings and from plants ... all Scope 1 (and 2)

Recommend specific technologies, strategies, and projects for immediate and long-term implementation

High Level Screening Matrix

Screening Assessments

	Technology/Resource Characteristics					Reliability & Resiliency		Implementation				Magnitude of Opportunity	Economics			Environment		Social & Community		Summary Conclusion
	Resource availability/proximity	Resource temperature	Technology maturity	Uncertainties	Future technology evolution	Reliability	Resiliency	Site requirements	Regulatory barriers	Contractual barriers	Impacts on campus operations		Capital costs	Operating costs	Life cycle costs	GHG emissions	Other environmental impacts	Social equity considerations	Potential stakeholder perception	
Buildings																				
Alternatives to Steam Humidification	N/A	N/A							N/A	N/A							N/A	N/A	Proceed to investigate	
Alternatives to Steam Sterilization	N/A	N/A							N/A	N/A							N/A	N/A	Proceed to investigate	
Building Conversions to Low Temp HW Strategies	N/A	N/A							N/A								N/A	N/A	Proceed to investigate	
Air-to-Air Heat Recovery Systems	N/A	N/A							N/A								N/A	N/A	Proceed to investigate	
Decoupled Local Cooling	N/A	N/A		N/A					N/A								N/A	N/A	Proceed to investigate	
Domestic and Lab Hot Water	N/A	N/A			N/A				N/A	N/A						N/A	N/A	N/A	Proceed to investigate	
Reclamation of Heat -- Simultaneous Heating & Cooling	N/A	N/A			N/A				N/A	N/A						N/A	N/A	N/A	Proceed to investigate	
Reclamation of Heat - Airside Economizer	N/A	N/A			N/A	N/A			N/A	N/A						N/A	N/A	N/A	Proceed to investigate	
Research & Vivarium Airflow Setback	N/A	N/A			N/A	N/A			N/A							N/A	N/A	N/A	Proceed to investigate	
Operating & Procedure Room Airflow Setback	N/A	N/A			N/A	N/A			N/A							N/A	N/A	N/A	Proceed to investigate	
Heat Trap Facades	N/A	N/A				N/A			N/A	N/A	N/A					N/A	N/A	N/A	Proceed to investigate	
Ultra-high Performance Glazing	N/A	N/A				N/A			N/A	N/A	N/A					N/A	N/A	N/A	Proceed to investigate	
Ultra-high Performance Envelope	N/A	N/A		N/A	N/A	N/A			N/A	N/A	N/A					N/A	N/A	N/A	Proceed to investigate	
Heat pump systems (centralized)																				
Geoexchange																			Proceed to investigate	
Sewage heat recovery											ID								Proceed to investigate	
Air source heat pumps	N/A	N/A		N/A					N/A							N/A	N/A	N/A	Proceed to investigate	
Electric boilers																				
Alternative refrigerants		N/A				N/A	N/A	N/A	N/A	N/A	N/A	N/A		ID		N/A	N/A		Proceed to investigate	
Renewable power																				
Behind the meter Solar PV		N/A																	Proceed to investigate	
Behind the meter Wind		N/A																	Drop from consideration	
Off-site renewable power via PPAs		N/A										N/A		N/A					Proceed to investigate	
Renewable Energy Certificates		N/A									N/A		N/A						Proceed to investigate	
Solar Thermal																				
Renewable combustion fuels																			Drop from consideration	
Biomass																			Drop from consideration	
Bioliqids							N/A										ID		Proceed to investigate	
Biogas							N/A					N/A					ID		Proceed to investigate	
Deep geothermal																				
Carbon capture and storage	N/A	N/A				N/A	N/A						ID	ID					Drop from consideration	
Green Hydrogen																				
Small Modular Nuclear Reactor						ID	ID						ID	ID	ID				Flag for future monitoring	
Energy storage																				
Battery storage systems	N/A	N/A				ID		ID					N/A	N/A		ID	ID	ID	Proceed to investigate	
Daily thermal energy storage systems	N/A	N/A																	Proceed to investigate	
Seasonal thermal energy storage systems																			Proceed to investigate	

■ Excellent
 ■ Good
 ■ Fair
 ■ Poor
 N/A N/A
 ID Insufficient Data

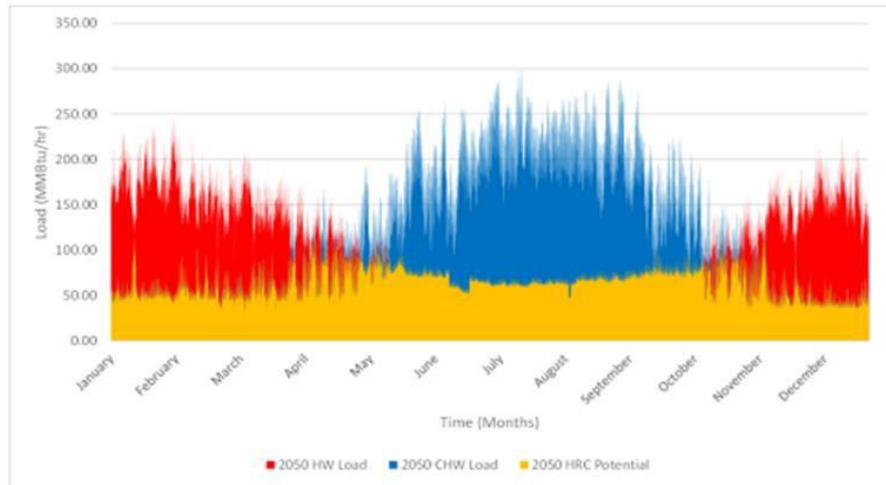
Overview of Scenarios

	Scenario 1	Scenario 2	Scenario 3
	Core Steam System with Renewable Steam Production	Total Steam Phaseout	Total Electrification
Buildings			
Conversion to LTHW	Convert all buildings outside health district to LTHW by 2030.	Convert all buildings to LTHW by 2040.	
Process Loads	Existing health system buildings to remain on steam but with reduced usage due to energy conservation measures.	Convert all health system humidication & sterilization to local electric steam or non-steam measures by 2040.	
Existing Buildings	Modify airside economizer operation to maximize Heat/Cool Engagement in all buildings. Consider implementation of airflow setback to the extent achievable without compromising operations.		
New Buildings/ Major Renovations	Maximize Heat/Cool Engagement and incorporate Air to Air Energy Recovery Systems, Decoupled Local Cooling Technologies and Ultra-High-Performance Envelopes & Glazing. Consider Heat Trap Facades.		
Central Utility Infrastructure			
Steam System	Shrink steam system to just healthcare and research district by 2030.	Phase out by 2040.	
Heat Production Fuels	Use biodiesel to eliminate coal burning by 2030.		
	Eliminate natural gas by 2050 with RNG and/or potential future technology.*	Eliminate all fuel use by 2050.	
Heat Pumps	Grow heat recovery chiller plants in concert with increase in engageable load, and implement geoexchange as key heating strategy.		

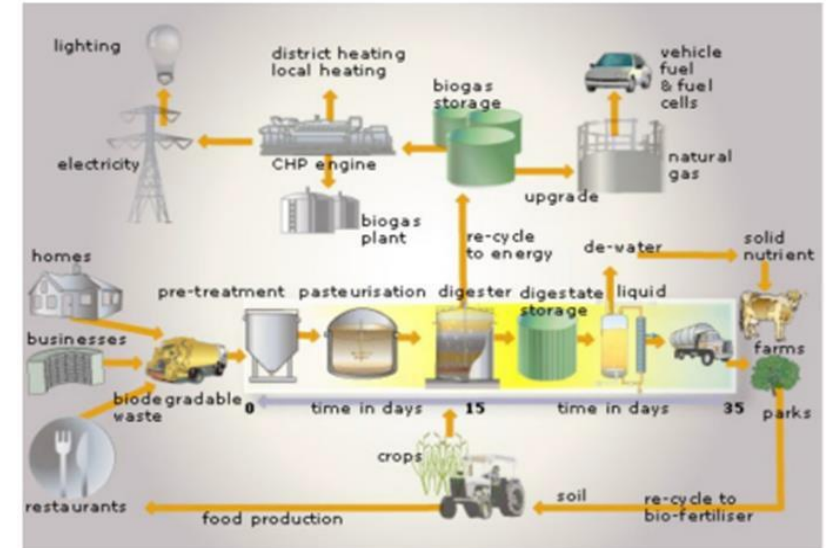
* "Potential future technology" means Green Hydrogen or Small Modular Nuclear Reactors if and to the extent technology & economics become viable.

Proven Technologies

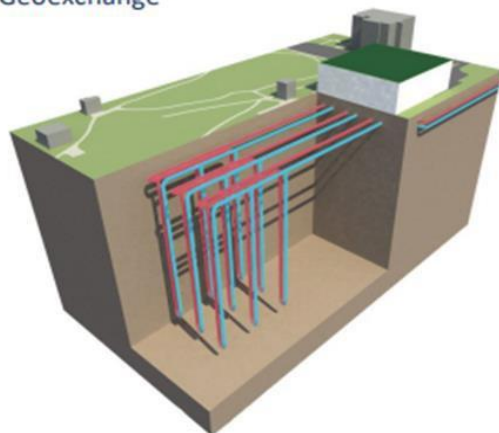
Heat Recovery Chillers



Renewable Natural Gas



Geoexchange



Thermal Energy Storage

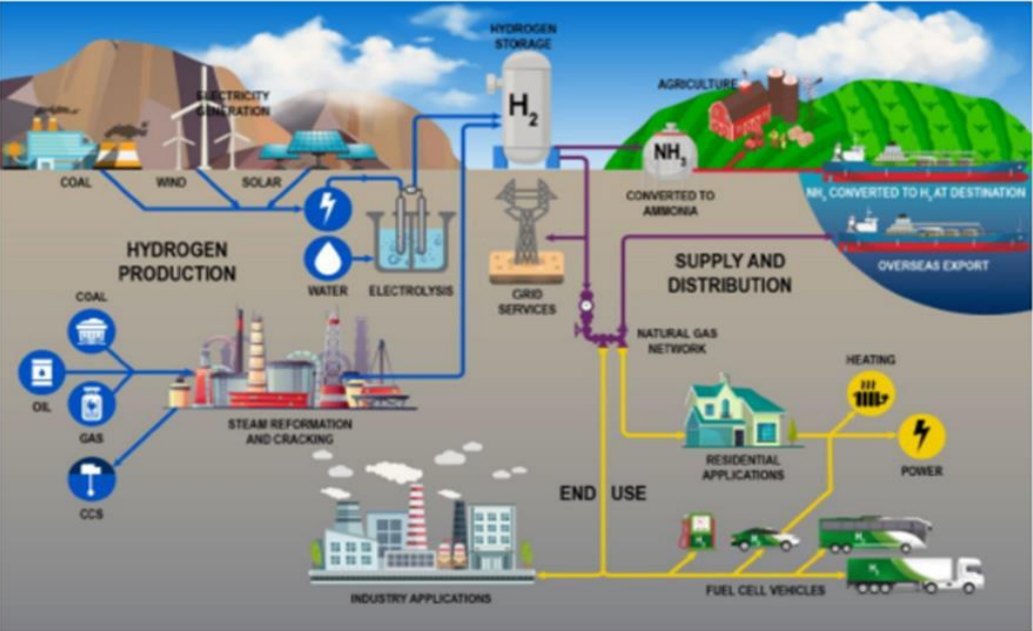


Raw Water Heat Recovery

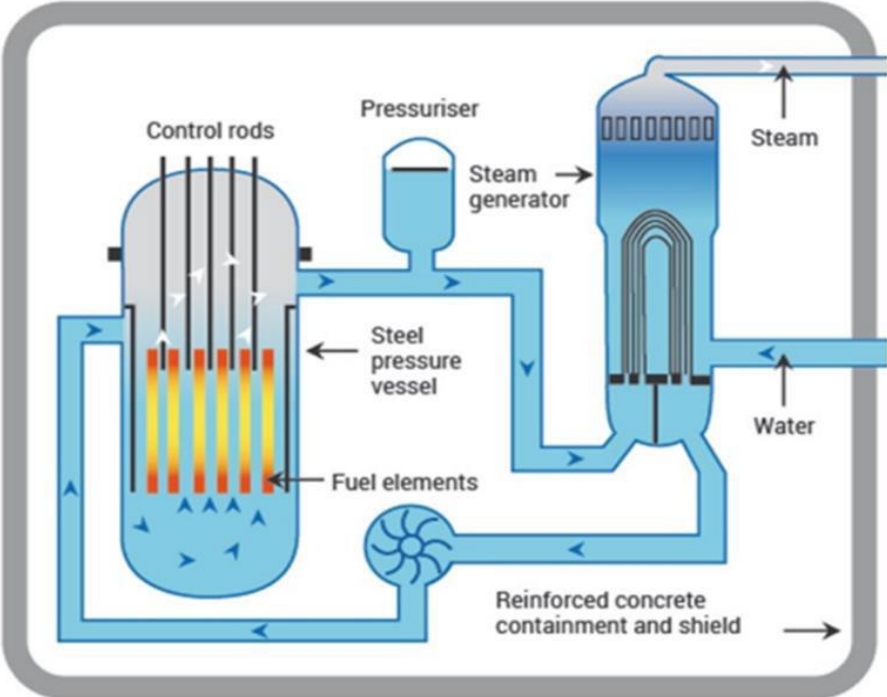


Future Technologies

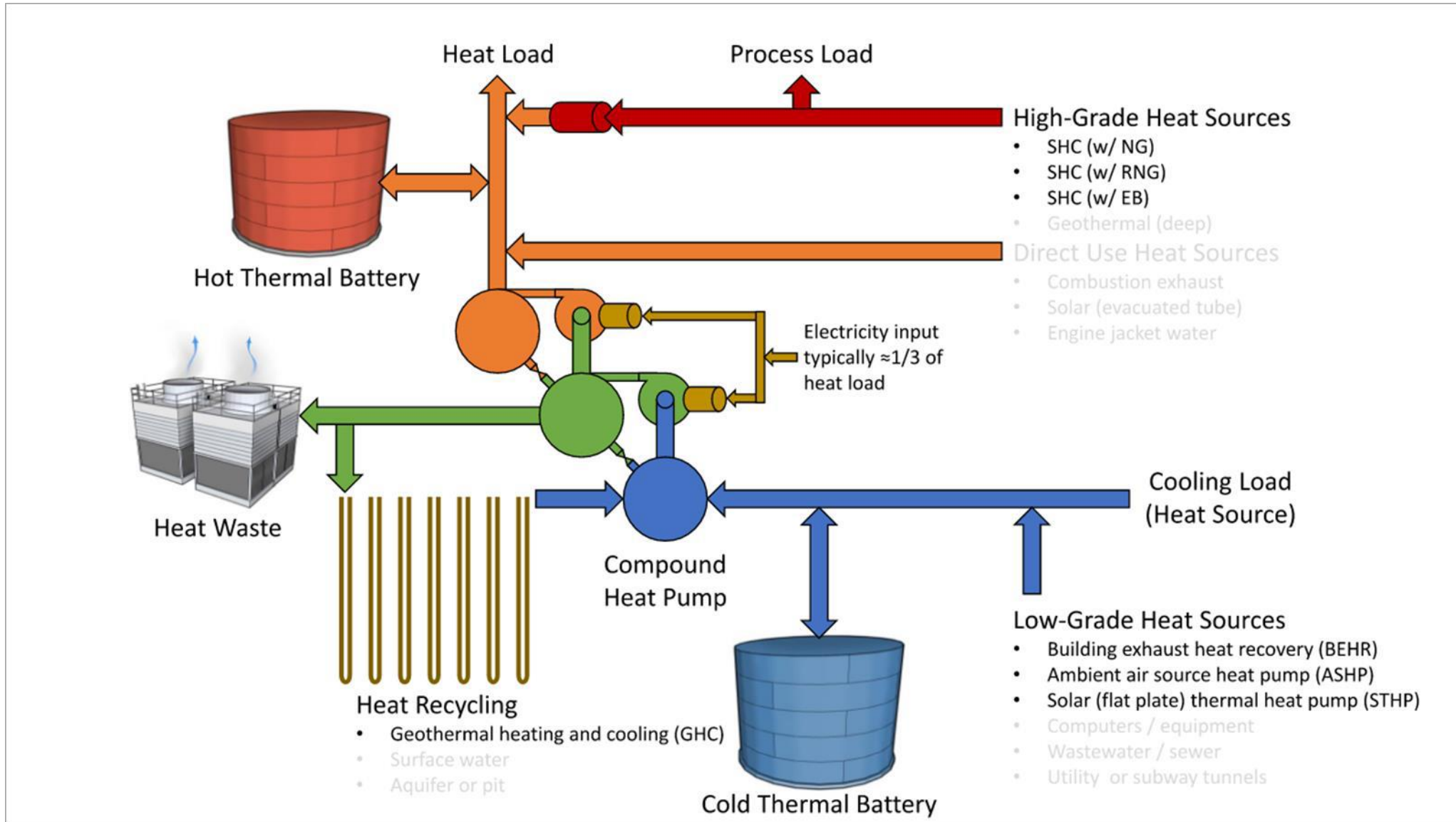
Green Hydrogen



Small Modular Nuclear Reactors



Preferred Thermal Utilities



UVA Thermal Energy Study (TES)

- Provides a **long-term Strategic Framework Plan** to achieve the fossil fuel free goal by 2050
 - Move from current heating infrastructure to electrification as new technologies develop
- Outlines a **short-term Fossil Fuel Action Plan** with specific strategies to reduce the use of fossil fuels
 - Install heat recovery chillers
 - Connect and expand thermal loops
 - Install geothermal
 - Eliminate use of coal
 - Expand solar
 - Track emerging Fossil Fuel Free technology that will produce steam

Studies – Academic Decarbonization

Before 2030 and 2050

Based on the recent engineering studies, the following projects have been recommended to help us achieve our sustainability goals, improve operation reliability/resiliency, and reduce operating cost:

- Fuel Conversion at the Main Heat Plant – Phase 1 (eliminate coal). \$25M
- Replace Chemistry Chillers with heat recovery chillers. \$20M
- Connect Academic and Massie thermal loops (heating/cooling) and add geothermal backbone between these two large Academic zones. Install additional heat recovery chillers and new geexchange seasonal storage bore fields to support Academic and Massie heating/cooling demand. \$97M
- Renew Massie Road plant with heat recovery chillers and geexchange. \$120M
- Future - Fuel Conversion at the Main Heat Plant – Phase 2 (eliminate combustion). \$TBD

The first four projects would deliver carbon neutrality except for the fuel used at the main heat plant to make steam for the Medical Center. It was recommended to wait on future technology (modular/micro nuclear for example) that can produce steam without combustion for the second phase of the Main Heat Plant fuel conversion.

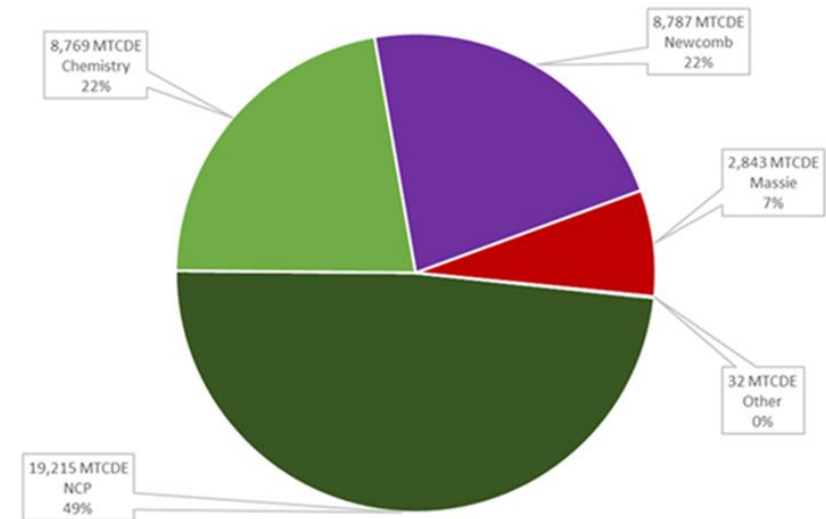
Proposed Thermal Utility Systems - Benefits

Preliminary modeling estimates when fully implemented

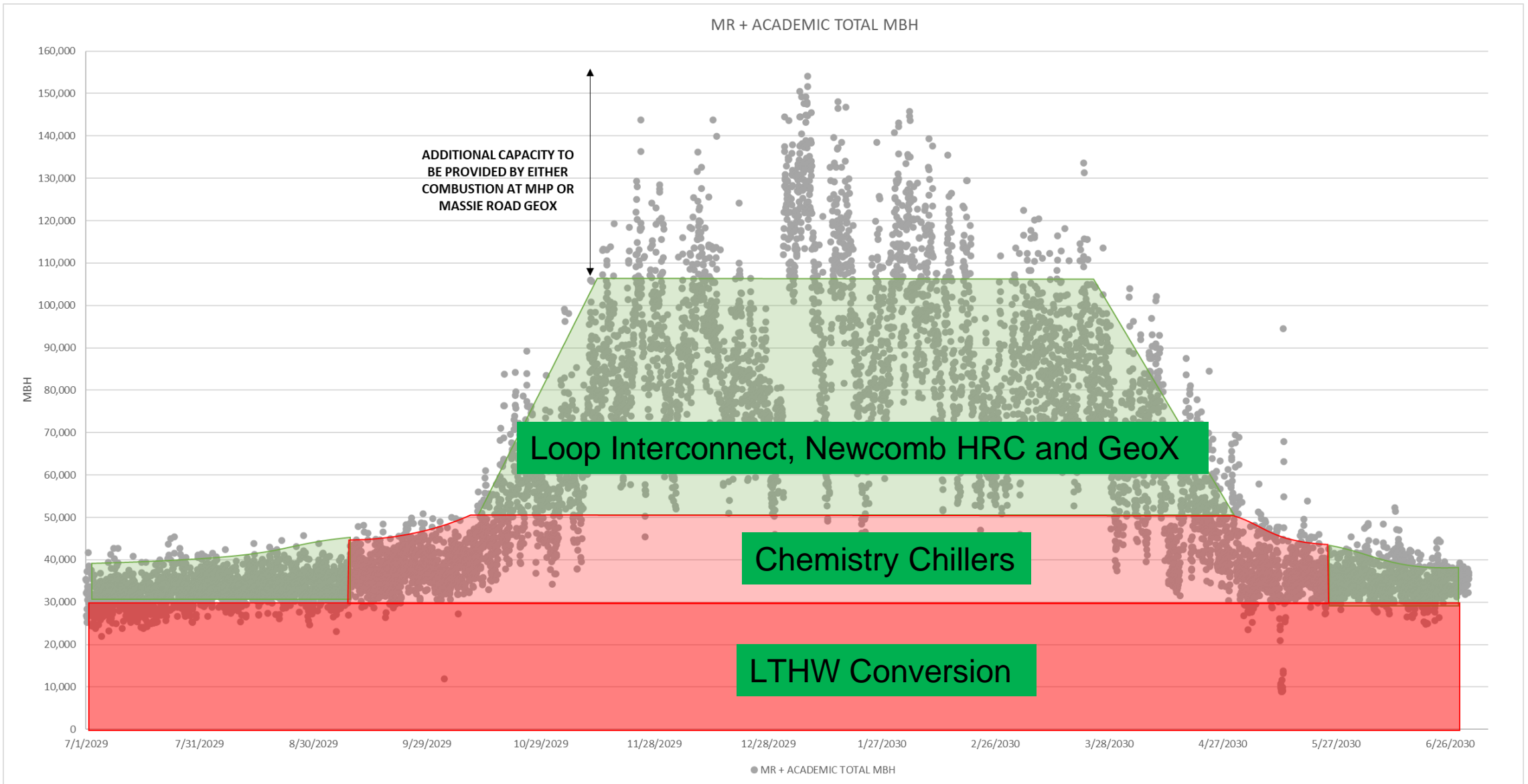
- \$63M NPV (2028-2050) operational energy savings
- No new fossil fuel fired assets added, plus 700 million MBH reduction of fossil fueled production at MHP, MRCUP and NGCUP
- 37,000 metric tons per year reduction of carbon emissions
- 60,000,000 gallons per year savings of cooling tower make up water

Cooling systems (chillers, pumps, and cooling towers) can be removed from:

- Bryan Hall, Clark Hall, and Campbell Hall



Academic Heat Load and Decarb Projects



Facilities Management Recommended Path Forward

2023 through 2028

Fuel Conversion at the Main Heat Plant – Phase 1 (eliminate coal). \$25M

- This project provides a significant reduction in Scope 1 GHG emissions (**11,089 tons**) and provides fuel security and resiliency to our most critical customer, the Medical Center.

Replace Chemistry Chillers with heat recovery chillers. \$20M

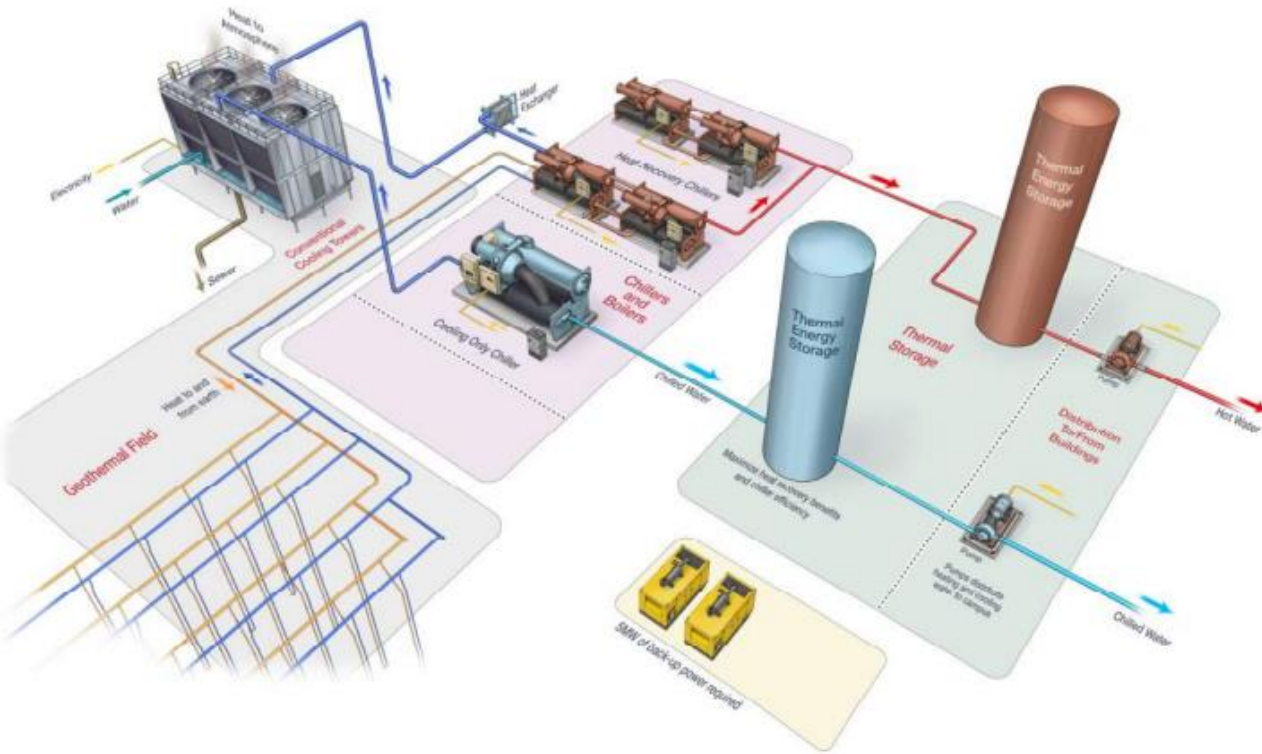
- This project replaces traditional chillers with heat recover chillers further reducing our Scope 1 GHG emissions (**4,316 tons**) and renews our chilled water capacity.

2029 Through 2033

Connect Academic and Massie thermal loops (heating/cooling) and add geothermal backbone between these two large Academic zones. Install additional heat recovery chillers and new geoexchange seasonal storage bore fields to support Academic and Massie heating/cooling demand. \$97M

- This project provides for another significant reduction in Scope 1 GHG emissions (**8,998 tons**), establishes geoexchange on Academic Grounds, and renews/expands our chilled water capacity to meet growing demand.

Zero Combustion Fontaine Plant



E&U Project History and Informing Studies

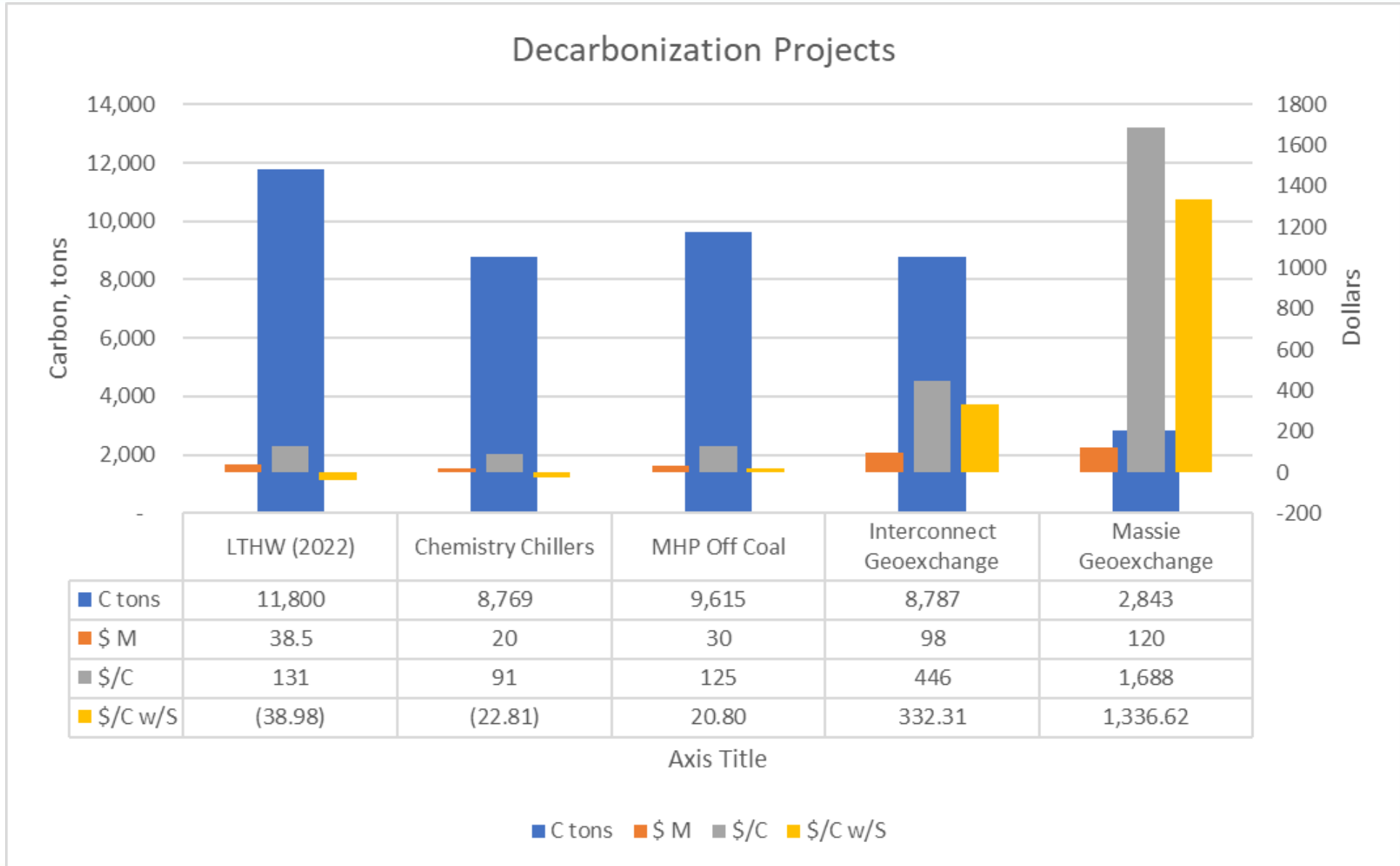
				Complete																					
				In Progress																					
				2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Outcome						
HRC	LTHW	GeoX	TBD															Decarb	Water	Cost					
✓	✓			NGMP GeoX vs HRC Study (HGA)																		✓	✓	✓	
	✓			NGMP Renewal - \$14M																		✓			
✓	✓			E&U Master Plan and Cogeneration Study (AEI)				Boiler #6 - \$11M															✓		
✓	✓			CHP vs LTHW Study (Jacobs)				Ivy CUP - \$20M				Low Temperature Hot Water - \$38M								✓	✓	n/a			
✓	✓							NGMP Capacity - \$12M												✓	✓	✓			
✓	✓											Utilities to Ivy Corridor - \$10M								✓					
✓	✓	✓														Fontaine CUP - \$55M				✓	✓	n/a			
HRC	Heat Recovery Chillers																								
LTHW	Low Temperature Hot Water																								
GeoX	GeoExchange or closed-loop geothermal																								
TBD	To Be Developed																								
NGMP	North Grounds Mechanical Plant																								
CUP	Central Utility Plant																								

Ten Year Decarbonization Capital Project Plan

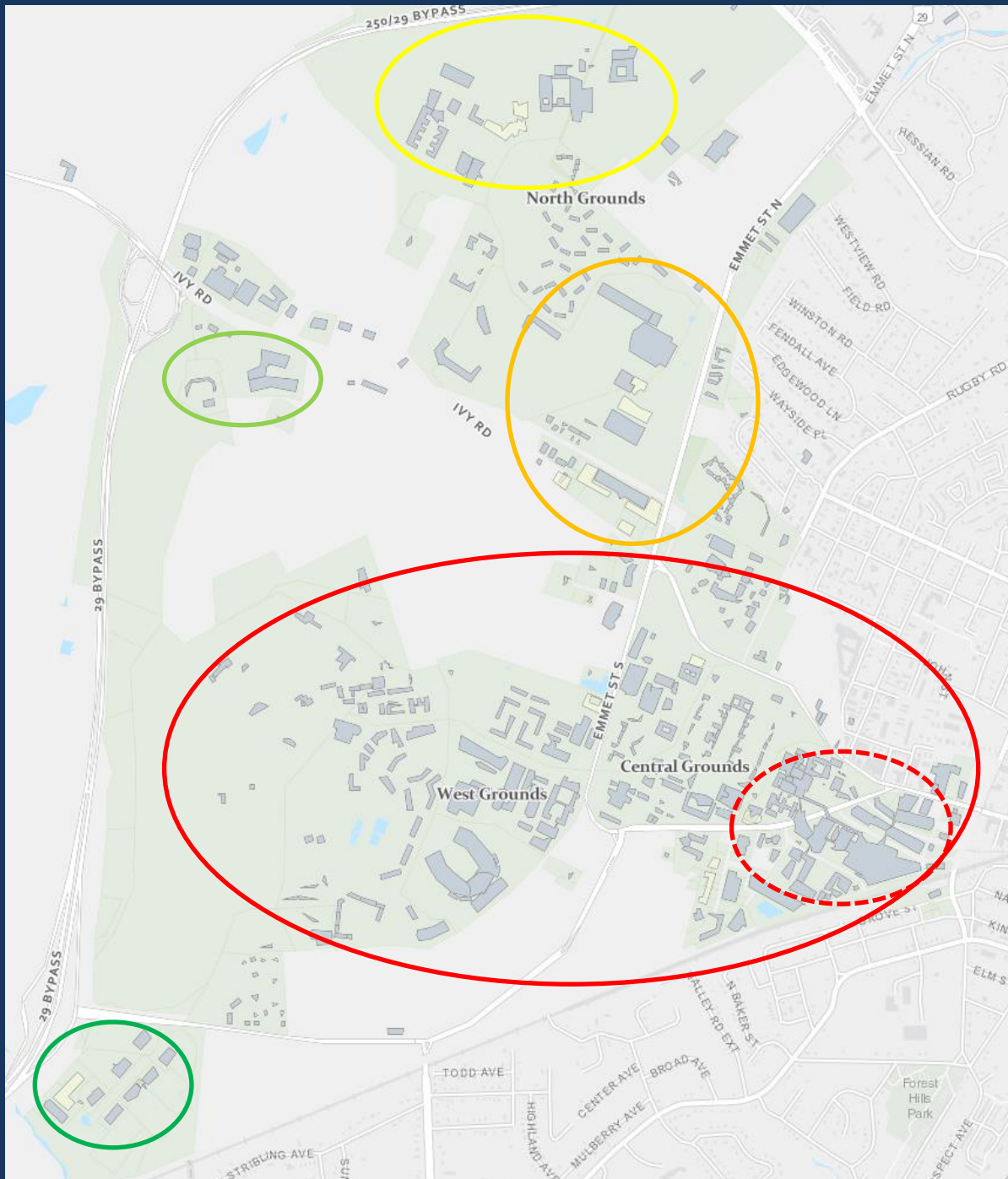
These three projects achieve Academic Grounds decarbonization and provide long-term fuel security/reliability for our critical steam customers (Medical Center Clinical and Research)

		Project Cost (\$M)	\$20	\$25				\$97												
		Scope 1 Carbon (tons)	4,316	11,089				8,998												
		\$/ton	\$185	\$90				\$431												
Technology		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Outcome					
HRC	LTHW	GeoX	TBD													Decarb	Water	Cost		
✓			Chemistry HRCs - \$20M														✓	✓	✓	
				MHP Fuel Conversion														✓		✓
✓		✓						Newcomb HRC, GeoX, Distribution									✓	✓	✓	
MHP	Main Heat Plant																			
HRC	Heat Recovery Chillers																			
GeoX	GoeXchange or closed-loop geothermal																			
TBD	To Be Developed																			
Distribution	Interconnect Academic and Massie thermal loops and add geoexchange loop																			

Relative Comparison of proposed projects



Ivy Mountain
140F hot water
Geoexchange
Electric WHs



North Grounds
140-180F hot water
LTHW
Geoexchange
Electric WHs

Massie Road
190F hot water
140F hot water
LTHW
HRCs
Loop connect

Main Heat Plant
380F steam
170F hot water
HRC
LTHW
TBD

Fontaine
125F hot water

2022 Inflation Reduction Act (IRA)

The Federal Inflation Reduction Act of 2022 (IRA) is the most impactful energy and climate legislation in decades. It includes \$369 billion for climate change and energy security initiatives. The major difference in this Act is that now governmental agencies can receive direct payments (versus tax liability credits) for installing or upgrading energy infrastructure that results in decarbonization.

This is a long-term Act. For example, the longest technology-specific credit is for geoexchange, this credit extends through 2034.

The most relevant credits for UVA are heat recovery chillers coupled with geoexchange, thermal storage tanks, and solar PV systems.

The base level of credit is 6%. Additional credits are available for prevailing wage, apprentice participation, and domestic sourced materials. The upper end on credit potential is 40% of the applicable project basis.

2022 Inflation Reduction Act (IRA)

Projects potentially eligible for the ITC

- Fontaine CUP
 - \$55M project
 - \$10-30M credit potential
- Chemistry HRCs
 - \$20M project
 - \$0 credit potential (because they are not coupled with geoexchange)
 - Exploring options to include some GeoX in this project
- Main Heat Plant Fuel Conversion
 - \$25M project
 - Application process for up to \$25M (no guarantee if grant will be awarded)
 - Concept Paper due 7/31 (Cost of \$25K to KPMG)
 - Final application submission based on IRS feedback of Concept Paper
- Newcomb HRCs, GeoX, and Distribution
 - \$97M project
 - TBD credit potential ... will use Fontaine project as guide

